

**Beacon Multi-Academy  
Trust**

**Consolidated Annual Report and  
Financial Statements**

Year to 31 August 2025

Company Limited by Guarantee  
Registration Number  
07835788 (England and Wales)

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## Reference and administrative information

<b>Members</b>	E Sidwell CBE (to 11.11.24) S Gable A Sadanandan A Weinberg MBE (to 19.06.25) Louise van der Heiden (to 12.12.24) P Leach (from 11.11.24)
<b>Trustees</b>	P Leach (Chair) (appointed 01.09.24) E Sidwell S Ratnam S Ramsay J Saini J Donnelly B Panesar M Buckworth (appointed 10.09.2024) C Mallaband (resigned 21.08.2025) M Mann (appointed 10.09.2024) T Volkheimer (appointed 10.09.2024)
<b>Company Secretary</b>	E Sidwell CBE
<b>Key Management Personnel</b>	K Burns (Accounting Officer/CEO/BHS & BBIH Executive Principal) D Bamrah (Chief Finance and Operating Officer/) L Ansell (TFA Principal) W Mackintosh (BHS Co-Headteacher/NELTA SCITT) Y Andress (BHS Co-Headteacher)
<b>Registered address</b>	Beal High School (upper site) Woodford Bridge Road Ilford Essex IG4 5LP
<b>Company registration number</b>	07835788 (England and Wales)
<b>Auditor</b>	Buzzacott Audit LLP 130 Wood Street London EC2V 6DL

## Reference and administrative information

<b>Bankers</b>	NatWest plc PO Box 414 38 Strand London WC2N 5JB
<b>Solicitors</b>	Eversheds 1 Wood Street London EC2V 7WS



## **INTRODUCTION**

The Trustees present their annual report together with the financial statements and auditor's report of the charitable company and its subsidiary (the group) for the period 1 September 2024 to 31 August 2025. The annual report serves the purposes of both a Trustees' report, and a directors' report under company law.

The financial statements have been prepared in accordance with the accounting policies set out on pages 34 to 39 of the attached financial statements and comply with the Academy's Memorandum and Articles of Association, applicable laws and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102).

The Trust operates 2 secondary Academies, 1 Alternative Provision Academy and a SCITT in Redbridge. Its Academies have a combined pupil capacity of 3,880 and had a roll of 3,478 in the school census on January 2025.

The Trust incorporates: Beal High School 11-18, which includes Beacon Communication School (BCS) an Autism Spectrum Disorders (ASD) 11-18 additionally resourced provision (ARP) for 42 FTE students at steady state; Forest Academy 11-16 which also includes an ASD ARP for 42 FTE; BBIH: Beacon 12-19 Business Innovation Hub Free School and NELTA our SCITT.

The Trust has one subsidiary of which it is the sole member; Beacon Education Services Trading Ltd. (BEST Ltd), Company number: 10877387. Sole function to provide services to the Trust.

## **STRUCTURE, GOVERNANCE AND MANAGEMENT**

### **Constitution and governance**

The Trust is a company limited by guarantee and an exempt charity. The charitable company's memorandum and articles of association are the primary governing documents of the Trust. The Trustees of Beacon Multi-Academy Trust are also the directors of the charitable company for the purposes of company law. The charitable company is known as Beacon Multi-Academy Trust.

Details of the Trustees who served during the year are included in the Reference and Administrative Details on page 1.

### **Members' liability**

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member; or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

### **Trustees' indemnities**

The Trust through its Articles has indemnified its Trustees and Governors to the fullest extent permissible by law.

## **STRUCTURE, GOVERNANCE AND MANAGEMENT (continued)**

### **Method of recruitment and appointment or election of Trustees**

The Trustees are processed by a majority resolution of the Board. A similar process will be used if it becomes necessary to remove a Trustee. These are then subject to confirmation by Members. The articles of association require members of the charitable company to appoint at least three Trustees to be responsible for the statutory and constitutional affairs of the charitable company and the management of the Trust.

### **Policies and procedures adopted for the induction and training of Trustees**

New Trustees and Governors will be given a tour of the Academies and the chance to meet staff, students, CEO and the Principals with a view to ensuring the Trustee/Governor has a good understanding of the Trust's philosophy and its day-to-day operation. Trustee and Local Governor Training is taken very seriously by the Trust. The executive and leadership teams brief Trustees and governors on governance, financial, safeguarding and other educational matters regularly. The Trust Executive provides a regular educational update on topical matters for Trustees and Governors. Members are encouraged to participate in training programmes and courses arranged by the Academies. Specific training is provided on technical issues to keep Trustees and Governors updated on all relevant developments affecting their role and responsibilities.

### **Organisational structure**

The management structure of the Trust consists of the Board of Trustees and specific committees; The Trust Executive, the Local Governing Bodies and the Senior Leadership Teams of the schools.

The Trustees and Trust Executive fulfil a strategic role: setting general policy, approving an annual Trust plan and budget, monitoring performance against the plan and budget and making decisions about the Trustees of the charitable company, capital expenditure and the Trust Executive appointments across the Trust. Detailed decisions are delegated to the Trust Executive Team. The CEO is the Accounting Officer. The Board delegates a number of operational monitoring and evaluation functions to the Local Governing Bodies (LGBs) at each Academy.

### **Arrangements for setting pay and remuneration of key management personnel**

#### ***Trust Executive***

The key management personnel (Trust Executive) are listed on page 1.

The pay and remuneration of the Trust Executive is reviewed and agreed by the Trust Pay & Personnel Committee annually linked to performance management targets, appraisal, national pay awards and budget forecasts.

## STRUCTURE, GOVERNANCE AND MANAGEMENT (continued)

### Trade Union Facility Time - April 2024 – March 2025

#### *Relevant Union Officials*

Number of TU Representatives	FTE Number of TU Representatives
2	2

#### *Percentage of time spent on facility time*

Percentage of Time	Number of Employees
Number of TU Representatives That Spent 0% Working Hours	2
Number of TU Representatives That Spent 1-50% Working Hours	0
Number of TU Representatives That Spent 51-99% Working Hours	0
Number of TU Representatives That Spent 100% Working Hours	0

#### *Percentage of pay bill spent on facility time*

Total Cost of Facility Time	£90.18
Total Pay Bill	£21,064,853.62
Percentage of Pay Spent on Facility Time	0.0%
Percentage of Total Hours Spent on Paid Trade Union Activities	100%

### **Engagement with employees (including disabled persons)**

The Trust places an important emphasis on staff communication and has active policies and procedures in place which support the effective communication of information to and from staff and also encourage and enable staff to be involved in consultation and decision making.

The Trust continues to provide membership of the 24/7 Employee Assistance Programme for all staff and their immediate families.

Applicants with a disability are given the opportunity to request any special arrangements to be made on account of a disability. Reasonable adjustments are made for disabled employees and guidance is sought from our Occupational Health Provider and Access to Work (*a publicly funded employment support programme that aims to help more disabled people start or stay in work*) if necessary. This is undertaken to ensure that employees with a disability are not disadvantaged in any aspect of their employment.

### **Engagement with suppliers, customers and others in a business relationship with the trust**

Our key stakeholders are our students, parents, staff and the communities in which we serve. Other key stakeholders include the suppliers from whom we purchase goods and services. Our business relationships are based on the important principles of public service and best value.



## **OBJECTIVES AND ACTIVITIES**

### **Objects and aims**

Beacon Multi-Academy Trust (BMAT) was established on the 1 February 2014. BMAT runs a small network of successful schools, its pupil numbers are equivalent to that of a medium sized Trust, as Beal High School is one of the largest secondary schools in England. Our vision for success encompasses a school led model that is driven by our high expectations inclusion model, providing all students access to an extensive range of progression routes and pathways. Put simply we have created '...a coherent approach that aligns education, training, skills and employment services' within our Trust that employs both a values added and a value added approach to schooling. Our Trust's aim is to raise standards in education for all; we believe every young person deserves to have the best education possible.

### **Principal activities**

The principal activity of the charitable company is to advance for the public benefit education in the United Kingdom, in particular but without prejudice to the generality of the foregoing by establishing, maintaining, carrying on, managing and developing the Academies within the Trust by offering a broad and balanced curriculum.

Beacon Multi-Academy Trust provides excellent education, constantly striving to meet the needs of all students regardless of socio-economic background or ability.

Beal High School (BHS) provides exceptional 11-18 secondary education to over 2,600 students this includes Beal Sixth Form which is the largest school sixth form in the country. The majority of students are drawn from the Academies designated catchment area and Post 16 from both the Beal and Forest catchment areas and neighbouring London boroughs. The curriculum provides breadth and rigorous pathways to different types of success, including a post 16 maths school pathway.

The Forest Academy (TFA) provides great 11-16 secondary education to over 1000 students, including co-located Post 16 students who attend the Beal Sixth Form. Every student at the Forest Academy is guaranteed progression into Beal Sixth Form (if they meet the entry requirements) serving the local community with confidence by providing a great education. Forest Academy has doubled student numbers in five years and has become the school at the heart of the community it serves.

The Beacon Business Innovation Hub (BBIH) 12-19 Free School opened in September 2014 and provides an innovative high-quality alternative provision driven by different types of success and 100% progression for all. BBIH was judged 'Good' by Ofsted in April 2024. The curriculum offer combined with attendance and progression KPIs are testament to its' sustainable success and impact.

The NELTA SCITT was established in September 2015 and provides outstanding Initial Teacher Training producing the next generation of high-quality entrants to the profession annually. It has received two Ofsted outstanding judgements in 2017 and 2024; it was reaccredited in 2023 to deliver ITT in 2024 and has introduced the PGCE and teacher apprenticeship accreditation routes.

## OBJECTIVES AND ACTIVITIES (continued)

### Principal activities (continued)

All three Trust schools and the SCITT are rated good or outstanding and have had a successful year in terms of attainment, progress, attendance, progression, exclusions and student recruitment as key performance indicators. This is alongside significantly above average recruitment and retention of staff across all 3 schools and central services. To support recruitment and retention the Trust has successfully opened a 0-5 nursery, Busy Beacons, to support Trust and local school based staff and the local community with childcare and nursery fees reduced through term-time only opening.

### Public benefit

The primary purpose of the Beacon Multi-Academy Trust is the advancement of education within the local area. The Trust has given a high priority to providing public benefit to a cross section of the community regardless of family background, but perhaps the greatest benefit that the Trust can offer is the provision of an education that maximises each student's potential to develop into principled, informed, open minded and confident citizens who respect the beliefs of others and who are determined to make a positive contribution to society.

The Trustees have referred to the guidance in the Charity Commission's general guidance on public benefit when reviewing their aims and objectives and in planning future activities. In particular, the Trustees consider how planned activities will contribute to the aims and objectives they have set.

### Beacon Academy Trust strategic objectives 2023-25

*These will be reviewed when the White Paper and curriculum review have been published to contextualise the strategic direction of BMAT.*

#### Strategic objectives

SO1: Further improving outcomes for children and young people and the Ofsted grades of academies in the Trust

- 1.1 Raise attainment and improve progress
- 1.2 Future proof BMAT leadership succession planning and talent management
- 1.3 Staff recruitment and retention
- 1.4 Highly effective ways of Teaching and Learning

SO2: Ensuring a financially viable and sustainable multi-academy trust (MAT)

- 2.1 Continuously improve the quality of provision whilst balancing the budget
- 2.2 Financial management, business efficiencies and growth strategy
- 2.3 Central Services Efficiency and value for money (VfM)
- 2.4 Reduce carbon footprint

SO3: Risk management – strategic monitoring against key performance indicators (KPIs)

- 3.1 Strategic and education policy context
- 3.2 Build a strong, scalable MAT infrastructure
- 3.3 Key strategic risks and mitigating actions
- 3.4 Feedback from parents/carers, local community and regulators

**OBJECTIVES AND ACTIVITIES** (continued)

**Beacon Academy Trust strategic objectives 2023-25** (continued)

***Strategic objectives*** (continued)

3.5 Maintaining safe and secure environments for all students, staff and visitors

SO4: Ensure strong leadership and governance

4.1 School improvement and effectiveness strategies in place

4.2 Enhancing the governance at board level

4.3 Trust level KPIs to track Trust Executive impact and school targets

SO5: To provide world leading education on sustainability and climate change.

5.1. Prepare our students for a world impacted by climate change through learning and practical experience.

5.2. Reducing direct and indirect emissions from all our buildings.

5.3 Providing opportunities for our students to engage practically in the transition to net zero.

5.4. Giving students a better understanding of climate change and a greater connection to nature.

**Achievements and performance**

All 3 Trust schools met or exceeded their targets in relation to:

***Standards & Effectiveness***

- ◆ Attendance above national average for type of school
- ◆ 100% progression at KS4 and KS5 for all 3 schools
- ◆ 100% progression for all BBIH students
- ◆ Key Stage 3 KPIs ensured all students made progress across our schools

***Student numbers***

- ◆ Student recruitment met or exceeded at Forest Academy
- ◆ BHS continues to be oversubscribed, including the sixth form

***Staffing***

- ◆ Recruitment and retention of BMAT staff significantly above national average across all 3 schools
- ◆ Specialist teachers in place across all 3 schools



## OBJECTIVES AND ACTIVITIES (continued)

### Achievements and performance (continued)

- ♦ Staffing as a % cost of total income at or below trust executive targets

### Finance & compliance

- ♦ All schools within budget with sound cumulative surpluses
- ♦ All BMAT policies and procedures compliant, particularly in relation to safeguarding, finance & procurement, Health & Safety and Academy Trust handbook 2024 requirements
- ♦ BMAT Risk Register incorporating the DfE Cyber Security Standards and the Business Continuity plan have been reviewed and are compliant.

## STRATEGIC REPORT

### Financial review

Most of the Trust's income is obtained from the DfE in the form of recurrent grants, the use of which is restricted to particular purposes. The grants received from the DfE during the year ended 31 August 2025 and the associated expenditure are shown as restricted funds in the statement of financial activities.

The total income for the year was £31,410,000 (2024 – £30,140,000), of which £24,598,000 (2024 – £23,480,000) is General Annual Grant. The majority of the remainder is made up of other DfE and Government Grants. The unrestricted element was generated from donation, lettings, trip and other income.

The results for the period are shown on page 30.

The surplus of income over expenditure for the year (excluding restricted fixed asset funds and the actuarial loss and other adjustments on the Local Government Pension Scheme liability) was £615,000 (2024 – deficit of £1,459,000). At 31 August 2025 the net book value of tangible fixed assets was £54,610,000 and movements in tangible fixed assets are shown in note 14 to the financial statements. The assets were used exclusively for providing education and the associated support services to the pupils of the Trust.

At 31 August 2025, the Academy had total funds of £60,355,000 (2024 – £60,335,000). This comprised of £60,035,000 (2024 – £60,238,000) of restricted funds and £235,000 (2024 – £40,000) of unrestricted general fund balances. The pension reserve balance, relating to the Local Government defined benefit scheme for non-teaching staff, was in surplus by £5,218,000 (2024 – surplus by £2,221,000) at 31 August 2025, which has been capped at £nil when recognised in the financial statements.

### Financial Position

The Trust has a sound financial position including reserves of £5.8m.

## **STRATEGIC REPORT (continued)**

### **Reserves policy**

The Trustees review the reserve levels of the Trust annually. This review encompasses the nature of income and expenditure streams, the need to match income with commitments and the nature of reserves. The Trustees have determined that the appropriate level of free reserves should be equivalent to two month's expenditure which is circa £5.2m. The reason for this is to provide sufficient working capital to cover delays between spending and receipt of grants and to provide a cushion to deal with unexpected emergencies such as urgent maintenance. Revenue reserves at 31 August 2025 were £5.8m and are therefore broadly in line with the policy. Reserves in excess of two month's expenditure will be used to support future capital plans including the BMAT nursery provision, KS3 expansion of BBIH, the Trust is also updating its entire IT infrastructure across both sites. In addition, the reserves serve to mitigate the risk posed by the significant deterioration of the Beal sixth form modular building and the need to replace in the near future.

### **Going Concern**

After making appropriate enquiries, the Board of Trustees has a reasonable expectation that the Trust has adequate resources to continue in operational existence for the foreseeable future. For this reason, it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the statement of accounting policies.

### **Promoting the success of the company**

The Trust aim is to provide the very best education for all within a high expectations inclusive culture. Our strategic plan drives our sustainable model of success and continuous school improvement. We expect the highest standards of professional conduct and equality of opportunity for staff and students and promote this culture within our Trust and the wider community.

### **Investment Policy**

No investments are made at this time.

### **Principal risks and uncertainties**

Risk management is a key governance task for the Trust Board. The Board has delegated the task of monitoring the Trust's Strategic Risk Register to the Finance and Risk Committee, this includes financial, safeguarding, health and safety, estate management and buildings maintenance risks. Local Governing Bodies have delegated operational risk management processes, including health & safety, estate management and buildings maintenance. The Trust Executive have specific targets relating to this which ensures the Trust's estate is safe, well maintained and complies with relevant legislation.

Feedback from the operational level informs the Strategic Risk Register through the escalation route. Each Academy and the SCITT within Beacon Academy Trust also conducts their own individual Risk Assessments, including those for safeguarding, premises and health and safety.



**STRATEGIC REPORT** (continued)

**Principal risks and uncertainties** (continued)

The Trust actively seeks to recognise both threats and opportunities, and decides how to respond to them, including the setting of internal controls. It takes a strategic view of risk across the Trust, factoring together all the relevant input it can reasonably use. For example, it may consider to what extent risks interact, cumulate, or cancel each other out. Consideration of risk features in all the Board's significant decisions.

BMAT risk register sets out the principal risks facing the Trust, achieving the milestones and targets are paramount whilst maintaining the quality of provision in our schools and SCITT. The Trust considers the principal risks and uncertainties facing the Trust are the:

- ◆ Political and economic uncertainty and its impact on education funding and financial planning
- ◆ Balanced budget whilst maintaining the quality of provision
- ◆ Cost of living increase, including utility costs and inflationary increases
- ◆ Safety of school buildings
- ◆ Sustainable 3-year curriculum and staffing model with % staff cost of total income below 66% within the context of partially or unfunded national pay awards and utility costs
- ◆ Teacher recruitment within the context of a national trainee teacher recruitment shortfall, low national teacher retention rates both combined with the cost of living in London
- ◆ Impact of falling student rolls across London and within Redbridge

The Trust's rigorous review of teaching staff and curriculum efficiency across the Trust has formed the basis of our sustainable financial model. Our current strategic plan focuses on teacher recruitment and retention, sustaining and improving school effectiveness whilst maintaining and exceeding our KPIs.

All BMAT policies are available on our Trust and school websites.

**STRATEGIC REPORT** (continued)

**Streamlined Energy and Carbon Reporting**

UK Greenhouse gas emissions and energy use data for the period 1 September 2024 to 31 August 2025	
Total Energy consumption used to calculate emissions (kWh)	4,849,566.22 kWh
Energy consumption break down totals (kWh)	
♦ Gas	3,171,715.87 kWh
♦ Electricity	1,675,455.40 kWh
♦ Transport fuel	2,394.95 kWh
Scope 1 emissions in metric tonnes CO2e totals	
♦ Gas consumption	680.36 Metric tonnes
♦ Owned transport – mini-buses	0.56 Metric tonnes
Scope 2 emissions in metric tonnes CO2e total	
♦ Purchased electricity	387.23 Metric tonnes
Scope 3 emissions in metric tonnes CO2e totals	
♦ Business travel in employee owned vehicles	N/A
Total gross emissions in metric tonnes CO2e	1,068.16 Metric tonnes
Intensity ratio	
♦ Tonnes CO2e per pupil (while at school)	0.31 Metric tonnes
<p><b>Quantification and Reporting Methodology</b> Data has been collated from actual usage from utilities bills.</p> <p><b>Intensity measurement</b> CO2e per kWh rate has been calculated using data provided from our energy supplier.</p> <p><b>Measures taken to improve energy efficiency</b></p> <ul style="list-style-type: none"> <li>• Install LED lighting Trust-wide within five years to reduce energy and emissions.</li> <li>• Shift to carbon-neutral energy sources like solar and wind.</li> <li>• Add more EV chargers in three years to support electric vehicle use.</li> </ul>	

### **Disabled Employees**

The policy of the Trust is to support recruitment and retention of students and employees with disabilities. The Trust does this by adapting the physical environment, by making support resources available and through training and career development.

### **PLANS FOR FUTURE PERIODS**

The Trust opened an on-site, term-time only, employee nursery for 0-5 year olds in April 2024 to support employee retention and staff wellbeing as it will counter the high costs of day nursery care in London for school staff and the local community. The Trust will scope expanding the nursery provision to include holiday clubs and potentially operating another nursery in the future located at the Forest academy site.

Beal Sixth Form has added a maths school pathway (creating 4 progression routes Post 16) incorporating ana academics in residence teaching model providing incredible academic depth and real-world applications of mathematics to their learning and access to mathematics-related disciplines at university and pursuing mathematics-intensive careers.

Beal High School is implementing an arts suite to demonstrate BMAT's commitment to the arts curriculum and a broad and a balanced curriculum entitlement as well as providing exhibition space to celebrate arts achievement and success

The Trust has reviewed its strategic objectives incorporating the development of a BMAT sustainability and climate change strategy which will include curriculum and estate management KPIs from 2024-25

The Trust had the following planned capital projects identified:

- ◆ Beal Sixth Form rebuild/BHS Campus 208-30 - Scope BSF rebuild potential via Post 16 Capacity Fund if it is made available again, it ceased in 2024.
- ◆ Potential purchase of Multi Use games Area (MUGA) from Jewish Care located next to the Beacon campus in 2025.

### **FUNDRAISING**

The Trust does not actively solicit donations and therefore is not registered with the Fundraising Regulator or subscribe to any fundraising codes of practice. When donations from individuals are received, the Trust aims to protect personal data and never sells data or swaps data with other organisations. During 2024/25, the Trust received no complaints about fundraising activities.

### **AUDITOR**

In so far as the Trustees are aware:

- ◆ there is no relevant audit information of which the charitable company's auditor is unaware; and
- ◆ the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

**Trustees' report** Year to 31 August 2025

The Trustees' report, incorporating a strategic report, was approved by order of the Board of Trustees, as the company directors and signed on the Board's behalf by:

Chair of Board of Trustees of the Trust

Date: 14.12.25



P Leach

Chief Executive Officer

Date: 17.12.25



K Burns



## Governance statement Year to 31 August 2025

### Scope of Responsibility

As Trustees, we acknowledge we have overall responsibility for ensuring that Beacon Multi-Academy Trust has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Board of Trustees has delegated the day-to-day responsibility to the CEO, as Accounting Officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Beacon Multi-Academy Trust and the Secretary of State for Education. They are also responsible for reporting to the Board of Trustees any material weaknesses or breakdowns in internal control.

### Governance

As trustees, we have reviewed and taken account of the guidance in DfE's Governance Handbook and competency framework for governance. The Board reviewed its risk and control framework to ensure all statutory obligations were met and effectively applied.

The information on governance included here supplements that described in the Trustees' Report and in the Statement of Trustees' Responsibilities. The Board of Trustees has formally met 5 times during the year. Attendance during the year at meetings of the Board of Trustees was as follows:

Trustees	Attended	Out of a possible
P Leach (Chair)	5	5
E Sidwell CBE (Vice Chair)	5	5
S Ratnam	5	5
B Panesar	4	5
S Ramsay	3	5
J Saini	5	5
J Donnelly	2	5
M Buckworth	2	5
C Mallaband	5	5
M Mann	5	5
T Volkheimer	3	5

- ♦ The Board oversees the performance of the schools within the Trust, including the recruitment of Executive personnel and oversees the financial performance and compliance of the Trust.
- ♦ The Board has been regularly presented with reports through its committees: Standards & Effectiveness, Pay & Personnel and Finance & Risk enabling them to scrutinise performance, progress and outcomes. The committees report back to the Board alongside the CEO's report.

## **Governance statement** Year to 31 August 2025

- ♦ The Board met fewer than 5 times in 2024/25. It has maintained effective oversight of funds with fewer meetings by delegating certain areas to its sub-committees: Finance & Risk, Standards & Effectiveness and Pay & Personnel which are described on the following pages.

### **Conflicts of interest**

The Trust has robust processes in place to manage conflicts of interest, this includes maintaining an up to date and complete register of interests which extends to close family members published on the BMAT website. This information is used alongside the processes outlined in the BMAT procurement and Finance policies directed by the Academy Trust Handbook (ATH) 2024-25.

The register is considered when authorising delegated authority limits, approving new projects and committing to or approving expenditure. In addition, there is a standing 'declaration of business and pecuniary interests agenda item at every Board, LGB and Executive meetings.

The Trust does not have any conflicts of interest in its ownership of subsidiaries, joint ventures or associates.

### **Governance reviews**

- ♦ The Board members regularly review the Trustees membership and skills a governance audit was conducted in June 2024 to ensure we have the range of expertise required
- ♦ The clerk produced a Trustees induction pack which incorporates links to online training and resources. Statutory safeguarding and Prevent training is delivered to all Trustees and governors annually.
- ♦ The risk register was reviewed in September 2024 in line with the new ATH requirements from September 2024, incorporating DfE cyber security standards, strategic and effective management and maintenance of the Trusts estate ensuring it is in a safe working condition.
- ♦ For Beacon Academy Trust, risk management is a key governance task for the Board. The Board has delegated the task of monitoring the Trust's Strategic Risk Register and Business Continuity Plan to the Finance & Risk Committee. Individual Local Governing Bodies have delegated operational risk management processes, including premises and health and safety.

### **Finance and Risk Committee**

The Finance and Risk Committee is responsible to the Board of Trustees. The main purpose of the Committee is to advise the Board of Trustees on the Trust's assurance framework and the provision of the opinion in the annual accounts. The Committee will deal with such other financial, audit and risk matters as may from time to time be referred to the Committee for consideration or approval. The Finance and Risk Committee has the authority to investigate any activity within its terms of reference. The Finance and Risk Committee has the right of access to obtain all the information and explanations it considers necessary, from whatever source, to fulfil its remit and all officers of the Trust shall be directed to co-operate with any request made. The Committee will also review its own effectiveness and these terms of reference on an annual basis and report the outcome and make recommendations to the Trust Board.

Attendance at meetings in the year was as follows:

<b>Members</b>	<b>Meetings attended</b>	<b>Out of a possible</b>
J Saini	2	3
P Leach	3	3
B Panesar	3	3
S Ratnam	3	3
M Buckworth	1	3
T Volkheimer	3	3
K Burns - CEO/Accounting Officer (in attendance)	3	3
D Bamrah – Chief Finance & Operating Officer (in attendance)	3	3

### **Review of value for money**

As Accounting Officer, the Chief Executive Officer has responsibility for ensuring that the Trust delivers good value in the use of public resources. The Accounting Officer understands that value for money refers to the educational and wider societal outcomes, as well as estates safety and management, achieved in return for the taxpayer resources received.

The Accounting Officer considers how the Trust's use of its resources has provided good value for money during each academic year, and reports to the Board of Trustees where value for money can be improved, including the use of benchmarking data where available.

The Accounting Officer for the Trust has delivered improved value for money during the year by:

- ♦ Maintaining curriculum efficiency and staffing across the Trust
- ♦ Maintaining and improving systems and infrastructure efficiency
- ♦ Continued cost benefit analysis of contracts and services
- ♦ Maintaining Trust leadership/staffing costs below those of other benchmarked Trusts as % of total income
- ♦ Efficient capital expenditure programme to ensure effective estates management, and buildings maintenance programme to ensure health and safety compliance.

**Governance statement** Year to 31 August 2025

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**Capacity to handle risk**

The Board of Trustees has reviewed the key risks to which The Trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Board of Trustees is of the view that there is a formal on-going process for identifying, evaluating and managing the Trust's significant risks that has been in place for the period 1 September 2024 to 31 August 2025 and up to the date of approval of the annual report and financial statements. The Board of Trustees regularly reviews this process at the Finance and Risk Committee.

**The purpose of the system of internal control**

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. Therefore, it can only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of Academy Trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Beacon Multi-Academy Trust for the period 1 September 2024 to 31 August 2025 and up to the date of approval of the annual report and financial statements.

**The risk and control framework**

The Trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- ◆ comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Board of Trustees
- ◆ regular reviews by the Trust Executive Finance and Risk committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes
- ◆ setting targets to measure financial and other performance
- ◆ clearly defined purchasing (asset purchase or capital investment) guidelines
- ◆ delegation of authority and segregation of duties
- ◆ identification and management of risks

In line with the revised FRC Ethical Standard the Members and Board of Trustees appointed Bishop Fleming as internal auditors for academic year 2020/21 for five years.

The internal auditor's role includes giving advice on financial matters and performing a range of checks on The Trust's financial systems. No remedial actions were required as no significant control issues were identified during the internal audit process.

## Governance statement Year to 31 August 2025

### The risk and control framework (continued)

In particular, the checks carried out in the current period included:

- ♦ review of budgets and financial monitoring, compliance, governance and regularity, and a strategic and operational review
- ♦ review of income, expenditure, bank and petty cash, credit card, payroll, information technology, and fixed assets

On a termly basis, the internal auditor reports to the Board of Trustees, through the Finance Director and Finance and Risk Committee on the operation of the systems of control and on the discharge of the Board of Trustees' financial responsibilities.

The internal auditor has delivered their schedule of work as planned; no material control issues have arisen as a result of the internal auditor's work.

### Review of effectiveness

As Accounting Officer, the CEO has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- ♦ the work of the internal auditor;
- ♦ the work of the external auditor;
- ♦ the financial management and governance self-assessment process; and
- ♦ the work of the Trust Executive within The Trust who have responsibility for the development and maintenance of the internal control framework.

The Finance and Risk Committee have advised the Accounting Officer of the implications of the result of their review of the system of internal control and a plan to ensure continuous improvement of the system is in place.

### Conclusion

Based on the advice of the audit and risk committee and the accounting officer, the board of trustees is of the opinion that the academy trust has an adequate and effective framework for governance, risk management and control.

Approved by order of the members of the Board of Trustees on  
and signed on its behalf by:

(BMAT Chair)

Date:

P Leach



(Accounting Officer)

Date: 17.12.25

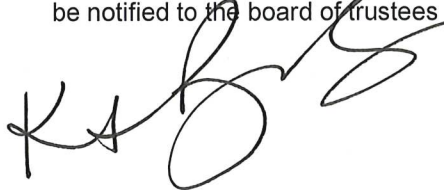
K Burns

## Statement on regularity, propriety and compliance Year to 31 August 2025

As accounting officer of Beacon Multi Academy Trust, I confirm that I have had due regard to the framework of authorities governing regularity, propriety and compliance, including the trust's funding agreement with DfE, and the requirements of the Academy Trust Handbook, including responsibilities for estates safety and management. I have also considered my responsibility to notify the academy trust board of trustees and DfE of material irregularity, impropriety and non-compliance with terms and conditions of all funding, including for estates safety and management.

I confirm that I, and the board of trustees are able to identify any material irregular or improper use of all funds by the academy trust, or material non-compliance with the framework of authorities.

I confirm that no instances of material irregularity, impropriety or non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of trustees and DfE.

A handwritten signature in black ink, appearing to read 'K Burns', with a stylized flourish extending from the end.

Accounting Officer

K Burns

Date: 17.12.25



## Statement of Trustees' responsibilities Year to 31 August 2025

The Trustees (who act as governors of Beacon Multi-Academy Trust and are also the directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with the Annual Accounts Direction issued by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- ♦ select suitable accounting policies and then apply them consistently;
- ♦ observe the methods and principles in the Charities SORP 2019 and the Academies Accounts Direction 2024 to 2025;
- ♦ make judgments and accounting estimates that are reasonable and prudent;
- ♦ state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements; and
- ♦ prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Trustees on 17 Dec 2025 and signed on its behalf by:



BMAT Chair  
P Leach

## **Independent auditor's report on the financial statements Year to 31 August 2025**

### **Independent auditor's report to the members of Beacon Multi-Academy Trust**

#### **Opinion**

We have audited the financial statements of Beacon Multi-Academy Trust (the 'charitable parent company') and its subsidiary (the 'group') for the year ended 31 August 2025 which comprise the group statement of financial activities, the group and charitable parent company balance sheets, the group statement of cash flows, the principal accounting policies and the notes to the financial statements. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice), Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (the Charities SORP 2019) and the Academies Accounts Direction 2024 to 2025.

In our opinion, the financial statements:

- ◆ give a true and fair view of the state of the group's and of the charitable parent company's affairs as at 31 August 2025, and of the group's income and expenditure for the period then ended;
- ◆ have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- ◆ have been prepared in accordance with the requirements of the Companies Act 2006; and
- ◆ have been prepared in accordance with the Charities SORP 2019 and Academies Accounts Direction 2024 to 2025.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the financial statements' section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group or charitable parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

## **Independent auditor's report on the financial statements Year to 31 August 2025**

### **Other information**

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### **Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- ◆ the information given in the trustees' report, which is also the directors' report for the purposes of company law and includes the strategic report, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- ◆ the trustees' report, which is also the directors' report for the purposes of company law and includes the strategic report, has been prepared in accordance with applicable legal requirements.

### **Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the group and the charitable parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report including the strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- ◆ adequate accounting records have not been kept by the charitable parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- ◆ the charitable parent company financial statements are not in agreement with the accounting records and returns; or
- ◆ certain disclosures of trustees' remuneration specified by law are not made; or
- ◆ we have not received all the information and explanations we require for our audit.

### **Responsibilities of trustees**

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to

## **Independent auditor's report on the financial statements Year to 31 August 2025**

fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and the charitable parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless trustees either intend to liquidate the group or the charitable parent company or to cease operations, or have no realistic alternative but to do so.

### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- ◆ the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- ◆ we identified the laws and regulations applicable to the group through discussions with management, and from our knowledge of the academy trust sector;
- ◆ the identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit;
- ◆ we considered the legal and regulatory frameworks that are applicable to the group and determined that the most significant are the Companies Act 2006, the Charities SORP 2019, the Academies Accounts Direction 2024 to 2025, the Academy Trust Handbook 2024, and the academy trust's funding agreement with the Department for Education (formerly ESFA) as well as legislation pertaining to safeguarding in the UK;
- ◆ we understood how the group is complying with those legal and regulatory frameworks by making inquiries to management and those responsible for legal, compliance and governance procedures. We corroborated our inquiries through our review of the minutes of trustees' meetings and the subsidiary company directors' meetings and papers provided to the trustees and directors.
- ◆ we planned and carried out a separate limited assurance engagement in respect of regularity, propriety and compliance in accordance with the Framework and Guide for External Auditors and Reporting Accountants of Academy Trusts issued by the Department for Education, as set out in our separate independent reporting accountant's assurance report on regularity.

## **Independent auditor's report on the financial statements** Year to 31 August 2025

We assessed the susceptibility of the group's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- ◆ making enquiries of management and those charged with governance as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- ◆ considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- ◆ performed analytical procedures to identify any unusual or unexpected relationships;
- ◆ tested journal entries to identify unusual transactions;
- ◆ tested the authorisation of expenditure as part of our substantive testing thereon;
- ◆ assessed whether judgements and assumptions made in determining the accounting estimates set out in the accounting policies were indicative of potential bias; and
- ◆ used data analytics to identify any significant or unusual transactions and identify the rationale for them.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- ◆ agreeing financial statement disclosures to underlying supporting documentation;
- ◆ reviewing the minutes of trustees' meetings and subsidiary company directors' meetings;
- ◆ enquiring of management and those charged with governance as to actual and potential litigation and claims;
- ◆ reviewing any available correspondence with Ofsted, Department for Education (formerly ESFA) and HMRC; and
- ◆ the work undertaken in relation to the limited assurance engagement in respect of regularity, propriety and compliance in accordance with the Framework and Guide for External Auditors and Reporting Accountants of Academy Trusts issued by the Department for Education, as set out in our separate independent reporting accountant's assurance report on regularity.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. International Standards on Auditing also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the trustees and other management and the inspection of regulatory and legal correspondence, if any.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

### **Use of our report**

This report is made solely to the charitable company's members, as a body, in accordance



## **Independent auditor's report on the financial statements** Year to 31 August 2025

with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

A handwritten signature in black ink that reads "Buzzacott Audit LLP". The signature is written in a cursive, flowing style.

Hugh Swainson (Senior Statutory Auditor)  
For and on behalf of Buzzacott Audit LLP, Statutory Auditor  
130 Wood Street  
London  
EC2V 6DL

18 December 2025

## **Independent reporting accountant's report Year to 31 August 2025**

### **Independent reporting accountant's assurance report on regularity to Beacon Multi Academy Trust and the Secretary of State for Education**

In accordance with the terms of our engagement letter dated 29 July 2025 and further to the requirements of the Department for Education (DfE), as included in the extant Framework and Guide for External Auditors and Reporting Accountants of Academy Trusts, we have carried out an engagement to obtain limited assurance about whether anything has come to our attention that would suggest, in all material respects, the expenditure disbursed and income received by Beacon Multi Academy Trust during the period 1 September 2024 to 31 August 2025 have not been applied to the purposes intended by Parliament or the financial transactions do not conform to the authorities which govern them.

This report is made solely to Beacon Multi Academy Trust and the Secretary of State for Education in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to Beacon Multi Academy Trust and the Secretary of State for Education those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Beacon Multi Academy Trust and the Secretary of State for Education, for our work, for this report, or for the conclusion we have formed.

### **Respective responsibilities of the accounting officer of Beacon Multi Academy Trust and the reporting accountant**

The accounting officer is responsible, under the requirements of Beacon Multi Academy Trust's funding agreement with the Secretary of State for Education and the Academy Trust Handbook, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament, and that the financial transactions conform to the authorities which govern them. Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the extant Framework and Guide for External Auditors and Reporting Accountants of Academy Trusts. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period from 1 September 2024 to 31 August 2025 have not been applied for the purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

### **Approach**

We conducted our engagement in accordance with the Framework and Guide for External Auditors and Reporting Accountants of Academy Trusts issued by DfE, which requires a limited assurance engagement, as set out in our engagement letter. The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity. A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion. Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the academy trust's income and expenditure.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the academy trust's income and expenditure.

## Independent reporting accountant's report Year to 31 August 2025

The work undertaken to draw to our conclusion includes:

- ◆ An assessment of the risk of material irregularity and impropriety across all of the academy trust's activities;
- ◆ Further testing and review of the areas identified through the risk assessment including enquiry, identification of control processes and examination of supporting evidence across all areas identified as well as additional verification work where considered necessary; and
- ◆ Consideration of evidence obtained through the work detailed above and the work completed as part of our financial statements audit in order to support the regularity conclusion.

### Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2024 to 31 August 2025 has not been applied for the purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

*Buzzacott Audit LLP*

Statutory Auditor  
Buzzacott Audit LLP  
130 Wood Street  
London  
EC2V 6DL

Date: 18 December 2025

**Consolidated statement of financial activities** Year to 31 August 2025  
(including an income and expenditure account)

	Notes	Un- restricted general funds £'000	Restricted funds		Total funds 2025 £'000	Total funds 2024 £'000
			Restricted general funds £'000	Fixed assets funds £'000		
<b>Income from:</b>						
Donations and capital grants	1	4	—	486	490	766
Charitable activities:						
. Funding for The Trust's educational operations	2	—	30,051	—	30,051	28,691
Other trading activities	3	431	276	—	707	495
Investments	4	162	—	—	162	188
<b>Total income</b>		597	30,327	486	31,410	30,140
<b>Expenditure on:</b>						
Raising funds		4	—	—	4	22
Charitable activities:						
. Academy's educational operations	6	398	29,122	1,728	31,248	29,901
<b>Total expenditure</b>	5	402	29,122	1,728	31,252	29,923
<b>Net income (expenditure) before transfers</b>		195	1,205	(1,242)	158	217
Transfer between funds	18	—	(619)	619	—	—
<b>Other recognised gains and losses</b>						
Actuarial (loss) gains on defined benefit pensions schemes	22	—	(166)	—	(166)	(68)
<b>Net movement in funds</b>		195	420	(623)	(8)	149
<b>Reconciliation of funds</b>						
Fund balances brought forward at 1 September 2024		40	5,120	55,118	60,278	60,129
<b>Fund balances carried forward at 31 August 2025</b>	18	235	5,540	54,495	60,270	60,278

All of The Trust's activities derive from continuing operations in the above two financial periods.

All gains and losses are included in the statement of financial activities.

## Balance sheets As at 31 August 2025

	Notes	2025		2024	
		Group £'000	Academy £'000	Group £'000	Academy £'000
<b>Fixed assets</b>					
Intangible fixed assets	14	—	—	—	—
Tangible fixed assets	15	54,610	54,610	55,184	55,184
		54,610	54,610	55,184	55,184
<b>Current assets</b>					
Debtors	16	984	982	730	828
Cash at bank and in hand		7,430	7,361	6,511	6,386
		8,414	8,343	7,241	7,214
<b>Creditors: amounts falling due within one year</b>	17	(2,754)	(2,598)	(2,147)	(2,063)
<b>Net current assets</b>		5,660	5,745	5,094	5,151
<b>Total assets less current liabilities</b>		60,270	60,355	60,278	60,335
<b>Net assets excluding pension scheme liability</b>		60,270	60,355	60,278	60,335
Defined benefit pension scheme liability	22	—	—	—	—
<b>Net assets including pension scheme liabilities</b>		60,270	60,355	60,278	60,335
<b>Funds of the Trust</b>					
Restricted income funds:					
. Restricted income funds	18	5,540	5,540	5,120	5,120
. Restricted fixed assets fund	18	54,495	54,495	55,118	55,118
Restricted income funds excluding pension liability		60,035	60,035	60,238	60,238
. Pension reserve		—	—	—	—
<b>Total restricted income funds</b>		60,035	60,035	60,238	60,238
Unrestricted income funds	18	320	320	40	97
Funds retained with subsidiary		(85)	—	—	—
<b>Total unrestricted funds</b>		235	320	40	97
<b>Total funds</b>	18	60,270	60,355	60,278	60,335

The financial statements on page 30 to 56 were approved by the Trustees, and authorised for issue on 17/12/25 and are signed on their behalf by:

P Leach  
Chair

Beacon Multi-Academy Trust  
Company Limited by Guarantee

Registration Number: 07835788 (England and Wales)





## Consolidated statement of cash flows Year to 31 August 2025

		2025 £'000	2024 £'000
<b>Cash flows from operating activities</b>			
Net cash provided by operating activities	A	1,425	673
<b>Cash flows from investing activities</b>			
Net cash used in investing activities	B	(506)	(2,335)
<b>Change in cash and cash equivalents in the year</b>		<b>919</b>	<b>(1,662)</b>
<b>Reconciliation of net cash flow to movement in net funds:</b>			
Cash and cash equivalents at 1 September 2024		6,511	8,173
Cash and cash equivalents at 31 August 2025	C	7,430	6,511

### A Reconciliation of net income to net cash provided by operating activities.

	2025 £'000	2024 £'000
<b>Net income (expenditure) for the year (as per the statement of financial activities)</b>	<b>158</b>	<b>217</b>
<b>Adjusted for:</b>		
Depreciation (note 15)	1,728	1,674
Capital grants from DfE and other capital income	(486)	(756)
Interest receivable	(162)	(188)
Defined benefit pension scheme cost less contributions payable (note 22)	(54)	(16)
Defined benefit pension scheme finance cost (note 22)	(112)	(52)
(Increase) in debtors	(254)	(102)
(Decrease) increase in creditors	607	(104)
<b>Net cash provided by operating activities</b>	<b>1,425</b>	<b>673</b>

### B Cash flows from investing activities

	2025 £'000	2024 £'000
Dividends, interest and rents from investments	162	188
Purchase of tangible fixed assets	(1,154)	(3,279)
Capital grants from DfE/EFSA	486	756
<b>Net cash used in investing activities</b>	<b>(506)</b>	<b>(2,335)</b>

### C Analysis of cash and cash equivalents

	2025 £'000	2024 £'000
Cash in hand and at bank	7,430	6,511
<b>Total cash and cash equivalents</b>	<b>7,430</b>	<b>6,511</b>

## Consolidated statement of cash flows Year to 31 August 2025

### D Analysis of changes in net debt

	At 1 September 2024 £'000	Cash flows £'000	Other non-cash changes £'000	At 31 August 2025 £'000
Cash	6,511	919	—	7,430
<b>Total</b>	<b>6,511</b>	<b>919</b>	<b>—</b>	<b>7,430</b>

## **Principal accounting policies Year to 31 August 2025**

### **Statement of accounting policies**

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgments and key sources of estimation uncertainty, is set out below.

### **Basis of preparation**

These financial statements have been prepared for the year to 31 August 2025 with comparative information provided in respect to the year to 31 August 2024.

The financial statements of The Trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (Charities SORP (FRS 102)), the Academies Accounts Direction 2024 to 2025 issued by DfE, the Charities Act 2011 and the Companies Act 2006.

The financial statements are presented in sterling and rounded to the nearest thousand.

### **Consolidation**

The statement of financial activities and balance sheet consolidate the financial statements of The Trust and its subsidiary undertaking, Beacon Education Services Trading Ltd, made up to the Balance Sheet date. Intragroup transactions are eliminated in full. The results of the trading subsidiary are set out in note 11.

As permitted by section 408 of the Companies Act 2006, no separate statement of Financial Activities has been presented for Beacon Multi Academy Trust alone.

### **Going concern**

After making appropriate enquiries, the Board of Trustees has a reasonable expectation that The Trust has adequate resources to continue in operational existence for the foreseeable future. For this reason, it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Trustees' report on page 10.

### **Income**

All income is recognised once the Academy has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.



## **Principal accounting policies Year to 31 August 2025**

### **Income (continued)**

General Annual Grant is recognised in full in the Statement of Financial Activities in the year for which it is receivable and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended. Unspent amounts of capital grant are reflected in the balance in the restricted fixed asset fund.

Donations are recognised on a receivable basis where receipt is probable and the amount can be reliably measured.

Other income, including the hire of facilities, is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

### **Expenditure**

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent.

Expenditure on charitable activities are costs incurred on the Academy's educational operations, including support costs and those costs relating to the governance of the Academy appointed to charitable activities.

All expenditure is inclusive of irrecoverable VAT.

### **Intangible fixed assets and amortisation**

Intangible assets costing £10,000 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably. Intangible assets are initially recognised at cost and are subsequently measured at cost net of amortisation and any provision for impairment

### **Tangible fixed assets and depreciation**

All assets costing more than £10,000 are capitalised and are carried at cost, net of depreciation and any provision for impairment.

## Principal accounting policies Year to 31 August 2025

### **Tangible fixed assets and depreciation (continued)**

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of financial activities incorporating income and expenditure account and carried forward in the Balance sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of financial activities incorporating income and expenditure account. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

### **The Forest Academy**

The valuation for the leasehold property is taken from the Drivers Jonas Deloitte desktop valuation completed for the DfE. The basis of the value is Fair Value. No value for land had been included.

### **Beal High School and Beacon Business Innovation Hub**

The valuation for the leasehold property on conversion is taken from 75% of the insurance valuation placed on the property. This is based on depreciated replacement cost. In addition to this subsequent buildings constructed post conversion have been included based on build cost provided by the London Borough of Redbridge or costs paid by the Academy. No value for land had been included.

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of these assets, less their estimated residual value, over their expected useful lives on the following bases:

Long-term leasehold property	- 2% Straight line
Plant and machinery	- 10% Straight line
Motor vehicles	- 20% Straight line
Furniture and equipment	- 10% Straight line
Computer equipment	- 20% Straight line

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the statement of financial activities incorporating an income and expenditure account.

### **Liabilities**

Liabilities and provisions are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Academy anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

## **Principal accounting policies Year to 31 August 2025**

### **Leased assets**

Rentals under operating leases are charged to the Statement of Financial Activities incorporating income and expenditure account on a straight line basis over the lease term.

### **Debtors**

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

### **Cash at Bank and in hand**

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

### **Financial instruments**

The Academy only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Academy and their measurement basis are as follows:

*Financial assets* - trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 15. Prepayments are not financial instruments. Cash at bank is classified as a basic financial instrument and is measured at face value.

*Financial liabilities* - trade creditors, accruals and other creditors are financial instruments, and are measured at amortised costs as detailed in note 16. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instruments.

### **Agency arrangements**

The Trust acts as an agent in distributing 16-19 bursary funds from DfE. Payments received from DfE and subsequent disbursements to students are excluded from the statement of financial activities as the Trust does not have control over the charitable application of the funds. The Trust can use a small percentage of the allocation towards its own administration costs and this is recognised in the statement of financial activities. The funds received and paid and any balances held are disclosed in note 25.

### **Taxation**

The Academy is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Academy is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.



## **Principal accounting policies Year to 31 August 2025**

### **Pensions benefits**

Retirement benefits to employees of The Trust are provided by the Teachers' Pension Scheme ("TPS") and the Local Governments Pension Scheme ("LGPS"). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the Academy in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. As stated in note 22, the TPS is a multi-employer scheme and there is insufficient information available to use defined benefit accounting. The TPS is therefore treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded scheme and the assets are held separately from those of The Trust in separate Trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each Balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the statement of financial activities incorporating an income and expenditure account and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

### **Fund accounting**

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Academy at the discretion of the Trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the Department for Education where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder and include grants from the Department for Education.

### **Critical accounting estimates and areas of judgement**

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

**Critical accounting estimates and areas of judgement (continued)**

***Critical accounting estimates and assumptions:***

The Trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

◆ The present value of the Local Government Pension Scheme defined benefit liability

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 22, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2022 has been used by the actuary in valuing the pensions liability at 31 August 2025. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

◆ Useful economic lives of tangible assets

The annual depreciation charge for tangible assets is sensitive to changes in the estimated useful economic lives and residual value of the assets. The useful economic lives and residual values are re-assessed annually. They are amended when necessary to reflect current estimates, based on technological advancements, future investments, economic utilisation and the physical condition of the assets. See note 14 for the carrying amount of the property, plant and equipment.

## Notes to the financial statements Year to 31 August 2025

### 1 Income from donations and capital grants

	Unrestricted funds £'000	Restricted funds £'000	Restricted fixed asset funds £'000	Total funds 2025 £'000
Other donations	4	—	—	4
Capital grants	—	—	486	486
	4	—	486	490

	Unrestricted funds £'000	Restricted funds £'000	Restricted fixed asset funds £'000	Total funds 2024 £'000
Other donations	10	—	—	10
Capital grants	—	—	756	756
	10	—	756	766

### 2 Funding for The Trust's educational operations

	Unrestricted funds £'000	Restricted general funds £'000	Total funds 2025 £'000
<b>DfE/ESFA grants</b>			
General Annual Grant (GAG)	—	19,473	19,473
General Annual Grant 16-19	—	5,125	5,125
Other DfE/ESFA grants			
. Pupil Premium	—	666	666
. Teachers Pay Additional Grant	—	1,162	1,162
. Teachers' Pension Employers Contribution Grant	—	683	683
. Others	—	584	584
Other DfE Group grants	—	79	79
	—	27,772	27,772
<b>Other government grants</b>			
Local Authority Grants	—	1,436	1,436
<b>Other income from academy trust's educational operations</b>			
Catering income	—	843	843
<b>Total 2025</b>	—	30,051	30,051

## Notes to the financial statements Year to 31 August 2025

### 2 Funding for The Trust's educational operations (continued)

	Unrestricted funds £'000	Restricted general funds £'000	Total funds 2024 £'000
<i>DfE/ESFA grants</i>			
General Annual Grant (GAG)	—	18,174	18,174
General Annual Grant 16-19	—	5,306	5,306
<i>Other DfE/ESFA grants</i>			
. Pupil Premium	—	660	660
. Teachers Pay Additional Grant	—	309	309
. Teachers' Pension Employers Contribution Grant	—	398	398
. Others	—	1,174	1,174
Other DfE Group grants	—	108	108
	—	26,129	26,129
<i>Other government grants</i>			
Local Authority Grants	—	1,709	1,709
<i>Other income from academy trust's educational operations</i>			
Catering income	—	853	853
<i>Total 2024</i>	—	28,691	28,691

### 3 Other trading activities

	Unrestricted funds £'000	Restricted funds £'000	Total funds 2025 £'000
Hire of facilities	103	—	103
Income from other charitable activities			
. Trip income	107	276	383
. Other income	44	—	44
Busy Beacons Nursery	181	—	181
	435	276	711
	Unrestricted funds £'000	Restricted funds £'000	Total funds 2024 £'000
Hire of facilities	122	—	122
Income from other charitable activities			
. Trip income	321	—	321
. Other income	40	—	40
Busy Beacons Nursery	12	—	12
	495	—	495



## Notes to the financial statements Year to 31 August 2025

### 4 Investment income

	Unrestricted funds £'000	Restricted funds £'000	Total funds 2025 £'000
Short term deposits	162	—	162
	162	—	162
	Unrestricted funds £'000	Restricted funds £'000	Total funds 2024 £'000
Short term deposits	188	—	188
	188	—	188

### 5 Expenditure

	Staff costs £'000	Non pay expenditure		Total funds 2025 £'000
		Premises £'000	Other costs £'000	
Educational operations:				
. Direct costs	—	—	3	3
. Support costs	1	—	—	1
Academy's educational operations:				
. Direct costs	18,555	1,728	1,511	21,794
. Allocated support costs	4,249	2,865	2,340	9,454
	22,805	4,593	3,854	31,252

	Staff costs £'000	Non pay expenditure		Total funds 2024 £'000
		Premises £'000	Other costs £'000	
Educational operations:				
. Direct costs	—	—	16	16
. Support costs	3	2	1	6
Academy's educational operations:				
. Direct costs	17,643	1,674	1,819	21,136
. Allocated support costs	4,106	2,800	1,859	8,765
	21,752	4,476	3,695	29,923

Net expenditure	Total funds 2025 £'000	Total funds 2024 £'000
This is stated after charging		
Depreciation	1,728	1,674
Amortisation	—	—
Operating lease rentals	53	47
Fees payable to auditor		
. Audit	31	29
. Other services	10	12

## Notes to the financial statements Year to 31 August 2025

### 6 Charitable activities

	Unrestricted funds £'000	Restricted funds £'000	Total funds 2025 £'000
Direct costs – educational operations	44	21,750	21,794
Support costs – educational operations	354	9,100	9,454
	398	30,850	31,248

	Unrestricted funds £'000	Restricted funds £'000	Total funds 2024 £'000
Direct costs – educational operations	280	20,856	21,136
Support costs – educational operations	114	8,651	8,765
	394	29,507	29,901

### 7 Support costs

Analysis of support costs	Total funds 2025 £'000	Total funds 2024 £'000
Support staff costs	4,249	4,106
Technology costs	847	589
Premises costs	2,865	2,800
Other support costs	1,277	1,088
Legal fees	166	140
Other governance costs	50	42
<b>Total support costs</b>	<b>9,454</b>	<b>8,765</b>

## Notes to the financial statements Year to 31 August 2025

### 8 Comparative information

Analysis of income and expenditure in the year ended 31 August 2024 between restricted and unrestricted funds:

	Notes	Un-restricted general funds £'000	Restricted funds		Total funds 2024 £'000
			Restricted general funds £'000	Fixed assets funds £'000	
<i>Income from:</i>					
Donations and capital grants	1	10	—	756	766
<i>Charitable activities:</i>					
. Funding for The Trust's educational operations	2	—	28,691	—	28,691
Other trading activities	3	495	—	—	495
Investments	4	188	—	—	188
<b>Total income</b>		<b>693</b>	<b>28,691</b>	<b>756</b>	<b>30,140</b>
<i>Expenditure on:</i>					
Raising funds		22	—	—	22
<i>Charitable activities:</i>					
. Academy's educational operations	6	394	27,833	1,674	29,901
<b>Total expenditure</b>	5	<b>416</b>	<b>27,833</b>	<b>1,674</b>	<b>29,923</b>
<b>Net income (expenditure) before transfers</b>		<b>277</b>	<b>858</b>	<b>(918)</b>	<b>217</b>
<b>Transfer between funds</b>	18	<b>(401)</b>	<b>(2,125)</b>	<b>2,526</b>	<b>—</b>
<i>Other recognised gains and losses</i>					
Actuarial loss on defined benefit pensions schemes	22	—	(68)	—	(68)
<b>Net movement in funds</b>		<b>(124)</b>	<b>(1,335)</b>	<b>1,608</b>	<b>149</b>
<i>Reconciliation of funds</i>					
Fund balances brought forward at 1 September 2023		164	6,455	53,510	60,129
Fund balances carried forward at 31 August 2024	18	40	5,120	55,118	60,278

### 9 Staff costs

Staff costs and other employee benefits were as follows:

	2025 Total funds £'000	2024 Total funds £'000
Wages and salaries	16,979	16,170
Social security costs	1,953	1,747
Pension costs	3,311	3,157
Other employee benefits	66	33
	<b>22,309</b>	<b>21,107</b>
Supply teacher costs	496	645
	<b>22,805</b>	<b>21,752</b>

## Notes to the financial statements Year to 31 August 2025

### 9 Staff costs (continued)

The average number of persons employed by the Academy during the year was as follows:

	2025 No.	2024 No.
Teaching	233	234
Administration and support	202	202
Management	4	5
	<b>439</b>	<b>441</b>

The number of employees whose employee benefits (excluding pension costs) exceeded £60,000 was:

Higher paid staff	2025 No.	2024 No.
£60,001 - £70,000	36	22
£70,001 - £80,000	9	7
£80,001 - £90,000	5	1
£90,001 - £100,000	1	4
£100,001 - £110,000	2	—
£110,001 - £120,000	1	3
£120,001 - £130,000	2	1
£130,001 - £140,000	—	—
£140,001 - £150,000	—	—
£160,001 - £170,000	1	—
£170,001 - £180,000	—	—
£190,001 - £200,000	—	1
£240,001 - £250,000	1	—
	<b>58</b>	<b>39</b>

The key management personnel of The Trust comprise the Trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension and national insurance contributions) received by key management personnel for their services to The Trust was £914,503 (2024 – £908,993).

### 10 Trustees' remuneration and expenses

There were no staff Trustees in the year (2024 – none).

During the year ended 31 August 2025, travel and subsistence expenses totalling £nil were reimbursed to Trustees (2024 – £nil).

### 11 Trustees' and Officers' insurance

In accordance with normal commercial practice the Academy has purchased insurance to protect Trustees' and officers from claims arising from negligent acts, errors or omissions occurring whilst on Academy business. The insurance provides cover up to £2,000,000 on any one claim and the cost for year is included in the total insurance cost.



## Notes to the financial statements Year to 31 August 2025

### 12 Commercial trading operations

The share capital of Beacon Educational Services Trading Ltd, a company registered in England and Wales (company number 10877387), was issued to the Trust on 21 July 2017. The company is used for the provision of services to the Trust.

	2025 £'000	2024 £'000
Turnover	1,017	741
Cost of sales	(1,011)	(797)
Gross (loss) profit	6	(56)
Administration expenses	—	—
Operating costs	6	(56)
Other interest receivable	—	—
Profit (loss) profit before tax	6	(56)
<b>Profit for the financial period</b>	<b>6</b>	<b>(56)</b>

The assets and liabilities of the subsidiary were:

	2025 £'000	2024 £'000
Current assets	71	126
Creditors: amounts falling due within one year	(123)	(184)
<b>Total assets less current liabilities</b>	<b>(52)</b>	<b>(58)</b>

### 13 Central services

The Trust has provided the following central services to its Academies during the year:

- ♦ HR;
- ♦ Finance;
- ♦ IT;
- ♦ Insurance;
- ♦ Trust executive: support QA including VfM and school improvement;
- ♦ Trust and LGB constitution, delegation, management and clerk services;
- ♦ S2SS (school to school support);
- ♦ ITT recruitment, selection and training;
- ♦ Contracts, procurement and tendering;
- ♦ Legal services; and
- ♦ Audit services.

## Notes to the financial statements Year to 31 August 2025

### 13 Central services (continued)

The Academy charges for these services proportionate to income per school recognised in the year.

The actual amounts charged during the year were as follows:

	2025 £'000	2024 £'000
Beal High School	1,857	1,863
The Forest Academy	912	855
Beacon Business Innovation Hub	122	117
SCITT	—	45
<b>Total</b>	<b>2,891</b>	<b>2,880</b>

### 14 Intangible fixed assets

Group and Academy	Software Licences £'000	Total Funds £'000
<b>Cost</b>		
At 1 September 2024 and at 31 August 2025	98	98
<b>Amortisation</b>		
At 1 September 2024	98	98
Charge for the year	—	—
At 31 August 2025	98	98
<b>Carrying amount</b>		
At 31 August 2025	—	—
At 31 August 2024	—	—

### 15 Tangible fixed assets

Group and Academy	Leasehold land and buildings £'000	Furniture and equipment £'000	Plant and machinery £'000	Computer equipment £'000	Motor vehicles £'000	Total funds £'000
<b>Cost/valuation</b>						
At 1 September 2024	67,889	1,510	1,068	2,919	3	73,389
Additions	536	91	85	442	—	1,154
At 31 August 2025	68,428	1,601	1,153	3,358	3	74,543
<b>Depreciation</b>						
At 1 September 2024	14,179	1,024	680	2,319	3	18,205
Charge in year	1,365	74	48	241	—	1,728
At 31 August 2025	15,544	1,099	727	2,560	3	19,933
<b>Net book value</b>						
At 31 August 2025	52,884	502	426	798	—	54,610
At 1 September 2024	53,710	486	388	600	—	55,184

## Notes to the financial statements Year to 31 August 2025

### 16 Debtors

Group and Academy	Group		Academy	
	2025 £'000	2024 £'000	2025 £'000	2024 £'000
Trade debtors	56	67	55	65
VAT recoverable	197	112	197	153
Prepayments and accrued income	715	544	713	544
Other debtors	16	7	16	7
Amounts owed from subsidiary	—	—	1	59
	<b>984</b>	<b>730</b>	<b>982</b>	<b>828</b>

### 17 Creditors: amounts falling due within one year

Group and Academy	Group		Academy	
	2025 £'000	2024 £'000	2025 £'000	2024 £'000
Trade creditors	1,019	740	1,017	740
Other taxations and social security	452	380	438	380
Other creditors	417	388	373	376
Accruals and deferred income	866	639	770	567
<b>Totals</b>	<b>2,754</b>	<b>2,147</b>	<b>2,598</b>	<b>2,063</b>

### Deferred income

Group and Academy	Group		Academy	
	2025 £'000	2024 £'000	2025 £'000	2024 £'000
<b>Deferred income</b>				
Deferred income at 1 September 2024	235	224	235	224
Amounts released from previous years	(235)	(224)	(235)	(224)
Amounts deferred during the year	370	235	370	235
Deferred income at 31 August 2025	<b>370</b>	<b>235</b>	<b>370</b>	<b>235</b>

At the balance sheet date the Trust was holding funds received in advance for the reimbursements of rates and insurance, student bursaries and the sixth-form fund, in respect of the following financial year.

## Notes to the financial statements Year to 31 August 2025

### 18 Funds

	Balance at 1 September 2024 £'000	Income £'000	Expenditure £'000	Gains, losses and transfers £'000	Balance at 31 August 2025 £'000
<b>Unrestricted funds</b>					
Unrestricted funds	97	416	(193)	—	320
BEST	(57)	181	(209)	—	(85)
	40	597	(402)	—	235
<b>Restricted funds</b>					
. General Annual Grant (GAG)	5,120	19,473	(18,434)	(619)	5,540
. Pupil premium	—	666	(666)	—	—
. 16-19 Core Education Funding	—	5,125	(5,125)	—	—
. Teachers Pay Additional Grant	—	1,162	(1,162)	—	—
. Teachers' Pension Employers Contribution Grant	—	683	(683)	—	—
Other grants	—	2,488	(2,488)	—	—
Pension reserve	—	730	(564)	(166)	—
<b>Total restricted funds</b>	5,120	30,327	(29,122)	(785)	5,540
<b>Restricted fixed asset funds</b>					
Assets held for depreciation	55,184	—	(1,728)	1,154	54,610
DfE capital grants	(66)	486	—	(535)	(115)
	55,118	486	(1,728)	619	54,495
<b>Total funds</b>	60,278	31,410	(31,252)	(166)	60,270

The specific purposes for which the funds are to be applied are as follows:

#### ***DfE revenue grant fund and other restricted funds***

##### ***General Annual Grant (GAG)***

Under the funding agreement with the Secretary of State, The Trust was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2025.

Transfers from GAG to unrestricted funds in previous years (2019 to 2022) were reimbursements for previous overspends temporarily covered by unrestricted funds in 2018, due to the level of deficit on GAG funds in that year. These reimbursements were reflected in the financial statements between 2019 and 2022 as a reimbursement rather than a release of restricted funds and so was adjusted without DfE approval.

##### ***Other restricted funds***

Other restricted funds are applied specifically in accordance with the rules of each grant and support the education provision delivered by The Trust.

##### ***Fixed asset fund***

These grants relate to funding received from the DfE and Local Authority to carry out works of a capital nature.

##### ***Pension reserve***

The pension reserve relates to the Academy's Local Government Pension Scheme liability for support staff.



## Notes to the financial statements Year to 31 August 2025

### 18 Funds (continued)

#### Comparative information

Comparative information in respect of the preceding period is as follows:

	Balance at 1 September 2023 £'000	Income £'000	Expenditure £'000	Gains, losses and transfers £'000	Balance at 31 August 2024 £'000
<i>Unrestricted funds</i>					
Unrestricted funds	164	681	(347)	(401)	97
BEST	—	12	(69)	—	(57)
	164	693	(416)	(401)	40
<i>Restricted funds</i>					
. General Annual Grant (GAG)	6,455	18,174	(17,384)	(2,125)	5,120
. Pupil premium	—	660	(660)	—	—
. 16-19 Core Education Funding	—	5,306	(5,306)	—	—
. Other DfE COVID-19 funding	—	—	—	—	—
. Teachers Pay Additional Grant	—	309	(309)	—	—
. Teachers' Pension Employers Contribution Grant	—	398	(398)	—	—
Other grants	—	3,213	(3,213)	—	—
Pension reserve	—	631	(563)	(68)	—
Total restricted funds	6,455	28,691	(27,833)	(2,193)	5,120
<i>Restricted fixed asset funds</i>					
Assets held for depreciation	53,579	—	(1,674)	3,279	55,184
DfE capital grants	(69)	756	—	(753)	(66)
	53,510	756	(1,674)	2,526	55,118
Total funds	60,129	30,140	(29,923)	(68)	60,278

#### Analysis of fund balance by Academy

Fund balances at 31 August 2025 were as follows:

	2025 £'000	2024 £'000
Beal High School inc. NELTA and SCITT	3,125	2,979
The Forest Academy	1,596	1,100
Beacon Innovation Hub	826	736
BEST	(85)	(57)
Central Trust	313	402
<b>Total before fixed assets and pension reserve</b>	<b>5,775</b>	<b>5,160</b>
Restricted fixed asset fund	54,495	55,118
Pension reserve	—	—
<b>Total</b>	<b>60,270</b>	<b>60,278</b>

## Notes to the financial statements Year to 31 August 2025

### 18 Funds (continued)

Expenditure incurred by each Academy during the year was as follows:

	Teaching and educational support staff costs £'000	Other support staff costs £'000	Educational supplies £'000	Other costs (excluding depreciation) £'000	Total 2025 £'000
Beal High School (inc. NELTA)	11,151	1,967	806	3,447	17,371
SCITT	340	45	72	10	467
The Forest Academy	5,019	915	352	1,537	7,823
Beacon Innovation Hub	780	91	56	105	1,032
Central services	769	776	18	1,059	2,622
<b>Total expenditure</b>	<b>18,059</b>	<b>3,794</b>	<b>1,304</b>	<b>6,158</b>	<b>29,315</b>

	Teaching and educational support staff costs £'000	Other support staff costs £'000	Educational supplies £'000	Other costs (excluding depreciation) £'000	Total 2024 £'000
Beal High School (inc. NELTA)	10,930	2,124	931	2,696	16,681
SCITT	13	36	25	4	78
The Forest Academy	4,696	866	638	1,414	7,614
Beacon Innovation Hub	725	65	64	139	993
Central services	633	885	10	1,281	2,809
<b>Total expenditure</b>	<b>16,997</b>	<b>3,976</b>	<b>1,668</b>	<b>5,534</b>	<b>28,175</b>

### 19 Analysis of net assets between funds

Group	Unrestricted funds £'000	Restricted general funds £'000	Restricted fixed asset fund £'000	Total 2025 £'000
<b>Fund balances at 31 August 2025 are represented by:</b>				
Tangible fixed assets	—	—	54,610	54,610
Current assets	235	8,294	(115)	8,414
Current liabilities	—	(2,754)	—	(2,754)
Pension scheme liability	—	—	—	—
<b>Total net assets</b>	<b>235</b>	<b>5,540</b>	<b>54,495</b>	<b>60,270</b>

Group	Unrestricted funds £'000	Restricted general funds £'000	Restricted fixed asset fund £'000	Total 2024 £'000
<b>Fund balances at 31 August 2024 are represented by:</b>				
Tangible fixed assets	—	—	55,184	55,184
Current assets	40	7,267	(66)	7,241
Current liabilities	—	(2,147)	—	(2,147)
Pension scheme liability	—	—	—	—
<b>Total net assets</b>	<b>40</b>	<b>5,120</b>	<b>55,118</b>	<b>60,278</b>

## Notes to the financial statements Year to 31 August 2025

### 19 Analysis of net assets between funds (continued)

Academy	Unrestricted funds £'000	Restricted general funds £'000	Restricted fixed asset fund £'000	Total 2025 £'000
<b>Fund balances at 31 August 2025 are represented by:</b>				
Tangible fixed assets	—	—	54,610	<b>54,610</b>
Current assets	320	8,138	(115)	<b>8,343</b>
Current liabilities	—	(2,598)	—	<b>(2,598)</b>
Pension scheme liability	—	—	—	—
<b>Total net assets</b>	<b>320</b>	<b>5,540</b>	<b>54,495</b>	<b>60,355</b>

Academy	Unrestricted funds £'000	Restricted general funds £'000	Restricted fixed asset fund £'000	Total 2024 £'000
<b>Fund balances at 31 August 2024 are represented by:</b>				
Tangible fixed assets	—	—	55,184	<b>55,184</b>
Current assets	97	7,183	(66)	<b>7,214</b>
Current liabilities	—	(2,063)	—	<b>(2,063)</b>
Pension scheme liability	—	—	—	—
<b>Total net assets</b>	<b>97</b>	<b>5,120</b>	<b>55,118</b>	<b>60,335</b>

### 20 Capital commitments

	2025 £'000	2024 £'000
Contracted for, but not provided in the financial statements	<b>639</b>	514

### 21 Commitments under operating leases

#### Operating leases

At 31 August 2025, the total of the Academy's future minimum lease payments under non-cancellable operating leases was:

Other operating leases	2025 £'000	2024 £'000
Amounts due within one year	<b>48</b>	48
Amounts due between one and five years	<b>32</b>	94
Amounts due after five years	—	—
	<b>80</b>	142

## Notes to the financial statements Year to 31 August 2025

### 22 Pension and similar obligations

The Academy's employees belong to two principal pension schemes: the Teacher's Pension Scheme for England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by The London Borough of Redbridge. Both are Multi-employer defined benefit pension schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2020 and of the LGPS to the period ended 31 March 2022.

Contributions amounting to £372,628 were payable to the schemes at 31 August 2025 (2024 – £357,955) and are included within creditors.

#### *Teachers' Pension Scheme*

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for teachers in academies. All teachers have the option to opt-out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary - these contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

#### *Valuation of the Teachers' Pension Scheme*

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to ensure scheme costs are recognised and managed appropriately and the review specifies the level of future contributions.

Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2020. The valuation report was published by the Department for Education on 27 October 2023, with the SCAPE rate, set by HMT, applying a notional investment return based on 1.7% above the rate of CPI.

The key elements of the valuation outcome are:

- ♦ Employer contribution rates set at 28.68% of pensionable pay (including a 0.08% administration levy). This is an increase of 5% in employer contributions and the cost control result is such that no change in member benefits is needed.
- ♦ total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £262,000 million and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £222,200 million, giving a notional past service deficit of £39,800 million.

The result of this valuation was implemented on 1 April 2024. The next valuation result is due to be implemented from 1 April 2027.



## Notes to the financial statements Year to 31 August 2025

### 22 Pension and similar obligations (continued)

#### ***Valuation of the Teachers' Pension Scheme*** (continued)

The employer's pension costs paid to TPS in the period amounted to £2,991,595 (2024 – £2,857,908). **A copy of the valuation report and supporting documentation is on the Teachers' Pension Scheme website.**

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The academy trust is unable to identify its share of the underlying assets and liabilities of the plan. Accordingly, the academy trust has taken advantage of the exemption in FRS 102 and has accounted for its contributions to the scheme as if it were a defined contribution scheme. The academy trust has set out above, the information available on the scheme,

#### ***Local Government Pension Scheme (LGPS)***

The LGPS is a funded defined benefit scheme, with assets held in separate Trustee-administered funds. The total contribution made for the year ended 31 August 2025 was £991,000 (2024 – £964,000), of which employer's contributions totalled £749,000 (2024 – £732,000) and employees' contributions totalled £242,000 (2024 – £232,000). The agreed contribution rates for future years are 23.1% for employers and variable percentages for employees.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of an Academy Trust closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013 and on 21 July 2022, the Department for Education reaffirmed its commitment to the guarantee, with a parliamentary minute published on the GOV.UK website.

Principal actuarial assumptions:

<b>Principal Actuarial Assumptions</b>	<b>At 31 August 2025</b>	<b>At 31 August 2024</b>
Discount rate for scheme liabilities	<b>6.05%</b>	5.00%
Rate of increase in salaries	<b>2.70%</b>	2.65%
Rate of increase for pensions in payment/inflation	<b>2.70%</b>	2.65%

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	<b>At 31 August 2025</b>	<b>At 31 August 2024</b>
<i>Retiring today</i>		
Males	<b>21.3</b>	21.1
Females	<b>24.4</b>	24.4
<i>Retiring in 20 years</i>		
Males	<b>21.6</b>	21.4
Females	<b>25.5</b>	25.5

## Notes to the financial statements Year to 31 August 2025

### 22 Pension and similar obligations (continued)

#### *Sensitivity analysis*

	At 31 August 2025	At 31 August 2024
Discount rate -0.1%	2%	2%
Mortality assumption - 1 year increase	4%	4%
CPI rate +0.1%	2%	2%

The Academy's share of the assets and liabilities in the scheme were:

	Fair value at 31 August 2025 £'000	Fair value at 31 August 2024 £'000
Equities	9,659	8,271
Bonds	3,059	3,137
Property	3,381	2,710
Cash	—	143
<b>Total market value of assets</b>	<b>16,099</b>	<b>14,261</b>
<b>Present value of scheme liabilities</b>		
. Funded	(10,881)	(12,040)
Adjustment recognised in actuarial losses to cap the scheme surplus	(5,218)	(2,221)
<b>Surplus in the scheme</b>	<b>—</b>	<b>—</b>

The amounts recognised in the Statement of financial activities incorporating income and expenditure account are as follows:

	2025 £'000	2024 £'000
<b>Amounts recognised in statement of financial activities</b>		
Current service cost (net of employee contributions)	695	716
Net interest (income) cost	(112)	52
<b>Total operating charge</b>	<b>583</b>	<b>768</b>
<b>Analysis of pension finance income/(costs)</b>		
Expected return on pension scheme assets	730	631
Interest on pension liabilities	(618)	(579)
<b>Pension finance income/(costs)</b>	<b>112</b>	<b>52</b>

Movements in the present value of the defined benefit obligation were as follows:

	2025 £'000	2024 £'000
Opening defined benefit obligation	12,040	10,807
Current service cost	695	716
Interest cost	618	579
Employee contributions	242	232
Remeasurements: Change in assumptions	(2,444)	(28)
Benefits paid	(270)	(266)
<b>Closing defined benefit obligation</b>	<b>10,881</b>	<b>12,040</b>

## Notes to the financial statements Year to 31 August 2025

### 22 Pension and similar obligations (continued)

#### *Sensitivity analysis (continued)*

Movements in the fair value of the Trust's share of scheme assets:

	2025 £'000	2024 £'000
Opening fair value of scheme assets	14,261	11,789
Interest income	730	631
Actuarial gains	387	1,143
Employer contributions	749	732
Employee contributions	242	232
Benefits paid	(270)	(266)
Closing fair value of scheme assets	16,099	14,261

### 23 Members liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

### 24 Related party transactions

Owing to the nature of the Academy's operations and the composition of the Board of Trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the Trust has an interest. All transactions involving such organisations are conducted at arm's length and in accordance with The Trust's financial regulations and normal procurement procedures. There are no transactions that require disclosure.

#### *Trading subsidiary*

The Academy Trust had the following transactions and balances with its wholly owned trading subsidiary, BEST Limited:

	2025 £'000	2024 £'000
Amounts paid to BEST Limited in connection with cleaning services	835	725
Amounts charged to BEST Limited by the Trust	—	63
Gift aid donations from BEST Limited	—	—
Amounts due from (to) BEST Limited as at 31 August	1	59

### 25 Agency Arrangements

The Trust distributes 16-19 bursary funds and SCITT bursaries to students as an agent for the DfE. In the accounting period ending 31 August 2025 the Trust received £368,000 (2024 – £293,000) and disbursed £372,000 (2024 – £301,000) from the fund. £6,000 remained undistributed at the 31 August 2025 and is included in deferred income (2024 – £10,000).